INDEPENDENT CERTIFIED AUDITOR'S REPORT

**JUNE 30, 2021** 

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A PROFESSIONAL CORPORATION

1022 E. DEEPVIEW DRIVE COVINA, CALIFORNIA 91724

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Shepherd's Gate

I have audited the accompanying financial statements of Shepherd's Gate (a California nonprofit organization), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, cash flows, and schedule of functional expenses for the year then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

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Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### **Opinion**

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Shepherd's Gate as of June 30, 2021, and the changes in its net assets and its cash flows, and schedule of functional expenses for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Covina, California

August 24, 2021

# SHEPHERD'S GATE Statement of Financial Position June 30, 2021

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Cash and cash equivalents (Note 2) Cash and cash equivalents - with donor restrictions (Note 2) Prepaid expenses Inventory (Note 6) Property and equipment (Notes 2 and 3)  Total assets	\$ \$	2,683,217 312,762 45,695 75,000 7,382,948
	Φ	10,499,622
Liabilities and Net Assets		
Liabilities		
Accounts payable Accrued expenses Loan payable (Note 8) Line of credit (Note 9)	\$	18,739 254,284 979,229
Total liabilities		1,252,252
Net Assets		, , , , , , , , , , , , , , , , , , , ,
Net Assets without donor restrictions		8,934,608
Net Assets with donor restrictions (Note 11)		312,762
Total net assets		9,247,370
Total liabilities and net assets	\$	10,499,622

The accompanying notes are an integral part of these statements.

# SHEPHERD'S GATE Statement of Activities For the year ended June 30. 2021

	Without Donor Restrictions	With Donor Restrictions	Total All Funds
Public support:			
Grants and donations (Note 2)	\$ 3,690,809	\$ 212,373	\$ 3,903,182
Gifts in kind (Note 6)	2,501,056	-	2,501,056
Total public support	6,191,865	212,373	6,404,238
Revenue:			
Thrift store (Note 10)	793,776		702 776
Investment income		-	793,776
Total revenue	3,209		3,209
Total revenue	796,985	_	796,985
Total support and revenue	6,988,850	212,373	7,201,223
Thrift store cost of sales	768,875		768,875
Total support and net revenue			
before releases	6,219,975	212,373	6,432,348
octore releases	0,217,773	212,373	0,432,346
Net assets released from restrictions	294,663	(294,663)	
Total support and net revenue	6,514,638	(82,290)	6,432,348
Expenses			
Program services:			
Shelter and support	2 925 551		2 925 551
Sherier and support	3,825,551		3,825,551
Program support:			
Thrift store expenses (Note 10)	561,215	-	561,215
General and administrative	396,712	-	396,712
Development	461,035	-	461,035
Total program support	1,418,962		1,418,962
Total expenses	5,244,513	-	5,244,513
Net surplus (deficit)	1,270,125	(82,290)	1,187,835
Net Assets, July 1, 2020	7,664,483	395,052	8,059,535
Net Assets, June 30, 2021	\$ 8,934,608	\$ 312,762	\$ 9,247,370

The accompanying notes are an integral part of these statements.

# SHEPHERD'S GATE Statement of Cash Flows (Note 7) For the year ended June 30. 2021

# CASH FLOWS FROM OPERATING ACTIVITIES

Net surplus	\$ 1,187,835
Adjustments to reconcile excess of support and revenue over expenses to cash flow from operating activities:	
Depreciation and amortization Loss on donation of vehicles	265,950 7,527
Increase in: Inventory Accrued expenses Accounts payable	(25,000) 110,741 10,214
Decrease in: Prepaid expenses	 5,979
NET CASH PROVIDED BY OPERATING ACTIVITIES	1,563,246
CASH FLOWS FROM INVESTING ACTIVITIES	
Acquisition of vehicles \$ (35,824) Construction in process expenditures (Note 3) (210,098)	
NET CASH PROVIDED BY INVESTING ACTIVITIES	(245,922)
CASH FLOWS FROM FINANCING ACTIVITIES	
Principal payments on loans payable	 (275,628)
Increase in cash	1,041,696
CASH AND CASH EQUIVALENTS - July 1, 2020	 1,954,283
CASH AND CASH EQUIVALENTS - June 30, 2021	\$ 2,995,979

The accompanying notes are an integral part of these statements.

# SHEPHERD'S GATE Schedule of Functional Expenses For the year ended June 30. 2021

	Shelter and Support	Thrift Store	Administrative	Development	Total
Auto	\$ 14,418	\$ 5.412	<b>.</b>	f 170	20.060
Bank charges	Φ 14,410 -	\$ 5,412 15,382	\$ 60 \$ 35,368	\$ 179	20,069
Computer	20,309	900		-	50,750
First Fruits - GIK (Notes 1 and	,	900	7,600	29,266	58,075
First Fruits - cash (Note 6)	2,400	-	-	-	1,399,255
Depreciation and amortization	265,950		-	-	2,400
Direct mail	34,657	_	-	121 702	265,950
Donated items used (Note 6)	269,279	-	-	131,793	166,450
Donor acquisition/appreciation	209,279	-	-	- 50.720	269,279
Dues and subscriptions	-		1 770	50,729	50,729
Events	5,344	-	1,770	1,914	3,684
Health and safety	4,186	-	-	11,076	16,420
Insurance - medical	54,625	11,683	10.076	- 7 147	4,186
Insurance - other	52,903		19,876	7,147	93,331
Interest (Note 7)	32,903	16,044 -	8,959	945	78,851
Leases	17,224		50,458	-	50,458
Miscellaneous expense	4,154	72,465	3,383	-	93,072
Postage	4,134	5,350	-	457	9,961
Professional fees	•	4,649	42.510	32,284	41,166
Repairs and maintenance	13,072	3,632	43,518	73,625	133,847
Resident services	81,862 10,968	1,284	3,140	-	86,286
Salaries and benefits	1,285,964	266,001	102.404	102.500	10,968
Staff development	5,763	366,001 556	193,484	103,598	1,949,047
Supplies	65,857		936	462	7,717
Taxes - payroll	87,039	8,613	1,116	874	76,460
Taxes - other	7,822	27,026	14,793	4,918	133,776
Telephone	27,159	2.042	2.600	- 017	7,822
Thank you letters	27,139	3,042	3,690	817	34,708
Trash	15,025	12 246	-	10,713	10,713
Utilities - gas & electric	49,741	13,346	- 5.001	-	28,371
Utilities - water	25,971	4,840 990	5,081	-	59,662
Volunteer appreciation	371	990	3,480	238	30,441
volunteer appreciation	3/1		-	238	609
Totals	\$ 3,825,551	\$ 561,215	\$ 396,712	\$ 461,035	\$ 5,244,513

Notes to Financial Statements June 30, 2021

**NOTE 1** – Nature of Organization

# Not-for-profit activity

Shepherd's Gate, Inc. is a not-for-profit religious California corporation founded in 1984. Shepherd's Gate exists to meet the physical, spiritual and emotional needs of women and their children suffering from homelessness, addiction and domestic violence through the love of Jesus Christ, equipping them to lead lives of faith, hope and love and to reach out to others in His name.

Program services of Shepherd's Gate consist of the following:

<u>Services and support</u> - Shepherd's Gate provides housing, food, clothing and a complete continuum of support services for battered and homeless women and their children for up to 18 months. Shepherd's Gate offers an individual program plan in which services may include immediate assessment of needs such as drug/alcohol recovery, counseling for domestic violence, reunification with children, structured childcare program, support with legal and medical issues, life training skills such as parenting classes and financial management, career training and job placement, and permanent housing placement. Current facilities allow for up to 88 women and children at one time.

<u>New Life Store</u> – Shepherd's Gate operates a 5,000 square-foot thrift store and donation center called the New Life Store. Gift-in-kind donations of furniture, clothing and household goods are received for resale. Proceeds provide financial support for the programs and services provided by Shepherd's Gate, as well as volunteer opportunities for program participants.

<u>First Fruits</u> – The First Fruits program provides resources to assist other groups and individuals who are involved in ministry programs that are aligned with Shepherd's Gate's mission. The ministry believes that it is called to follow Biblical stewardship principles to share their resources to serve the poor. Shepherd's Gate contributes a portion of gift-in-kind donations (food, clothing, hygiene products, baby items, blankets, household items, etc.) and unrestricted monetary contributions to eligible recipients that serve those in need.

# **Income taxes and exempt status**

Shepherd's Gate is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Shepherd's Gate is also exempt from state franchise or income tax under Section 23701d. Accordingly, the accompanying financial statements of Shepherd's Gate do not reflect any liability for income taxes. Contributions to Shepherd's Gate are tax deductible within the limits of prescribed law. The Organization is not considered a private foundation.

# **NOTE 2** – Summary of significant accounting policies

The financial statements of Shepherd's Gate have been prepared on the accrual basis of accounting. The significant accounting policies are described below to enhance the usefulness of the financial statements to the reader.

Notes to Financial Statements June 30, 2021

NOTE 2 – Summary of significant accounting policies (continued)

# **Financial Statement Presentation**

Shepherd's Gate is required to report information regarding its financial position and activities according to those assets without any designations or restrictions, and those with designations or restrictions. See Note 11 for information regarding assets with donor restrictions as of June 30, 2021.

In addition, Shepherd's Gate is required to present a statement of cash flows.

# Cash and Cash Equivalents

For purposes of these statements, Shepherd's Gate considers all short-term investments with original maturities of three months or less to be cash equivalents.

# Support, Revenue and Expenses

Contribution income is recorded when cash is received or when ownership of donated assets is transferred. Bequests are recorded as income at the time Shepherd's Gate has an established right to the bequest and the proceeds are measurable. Shepherd's Gate policy is that bequests are measurable when actual proceeds are received. Expenses are recorded when incurred in accordance with the accrual basis of accounting

#### **Donated Services**

Donated services are recorded at fair value at the date of contribution only if the services (a) create or enhance non-financial assets, or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. During the year ended June 30, 2021, there were no contributed services meeting the requirements for recognition in the financial statements. However, a substantial number of volunteers have donated significant amounts of their time in Shepherd's Gate program services and its fundraising efforts which have not been included in these financial statements.

# **Allocation of Expenses**

The costs of providing the various and supporting activities of Shepherd's Gate have been summarized on a functional basis in the statement of activity. Accordingly, certain costs have been allocated among the programs and supporting activities.

Notes to Financial Statements June 30, 2021

**NOTE 2** – Summary of significant accounting policies (continued)

# **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

# Reclassification

Certain amounts reported in the June 30, 2020 financial statements, have been reclassified to conform to the June 30, 2021 presentation.

# Property, Equipment, Depreciation, and Amortization

Shepherd's Gate capitalizes all property and equipment in excess of \$2,500. Expenditures for property and equipment are capitalized at cost. Donated assets to be used by the organization are capitalized at their fair market value on the date of the gift. Depreciation of all property and equipment is computed using the straight-line and accelerated methods over the following estimated useful lives of the assets:

Building and improvements5-40 yearsFurniture and fixtures5-10 yearsMachinery and equipment5-10 yearsVehicles5 years

Notes to Financial Statements June 30, 2021

# **NOTE 3** – Property and Equipment

Property and Equipment consists of the following at June 30, 2021:

Land	\$ 820,000
Buildings and improvements	9,999,663
Furniture and fixtures	266,287
Machinery and equipment	113,239
Vehicles	95,472
Construction in process	218,249
Sub-total Accumulated depreciation	\$ 11,512,910
and amortization	4,129,962
Total	\$ 7,382,948

Depreciation and amortization expense for the year ended June 30, 2021 was \$265,950.

# **Construction in process**

Construction in process consists of Phase II of a construction project started during the fiscal year ended June 30, 2020 of an expansion of the Brentwood location. Phase I of this project was completed in May of 2021 and included over 900 square feet dedicated to an onsite learning and career center, after school classroom, a therapy meeting room, and an additional case management office. Phases II and III is anticipated in being completed over the next two years and will include an on-site playground, a large food pantry, and three transitional housing units, each having two bedrooms and 2 bathrooms. This expansion will also free space in the main house building increasing the capacity for additional women and children

#### **NOTE 4** – Retirement Plan

Shepherd's Gate has established a retirement program available to all employees. The program provides for Shepherd's Gate to match employees' contributions up to 2.5% of salaries. Amounts contributed to the program immediately become the property of the employees. Contributions to the program were \$31,475 for the year ended June 30, 2021.

Notes to Financial Statements June 30, 2021

# **NOTE 5** – Operating Leases

Lease expense for the year ended June 30, 2021 was \$93,073.

In July, 2016 Shepherd's Gate entered into a five year lease for facilities beginning in September of 2016, used to operate their New Life Store. This lease provides for the base rent plus common area maintenance costs. These common area maintenance costs will not increase by more than 3% per year. The lease also allows for two five-year renewal periods. As of June 30, 2021, the base lease cost was \$9,477 per month. Subsequent to year-end, Shepherd's Gate will exercise the first of two five-year options. However, in response to the Covid-19 pandemic, the landlord has reduced the monthly base rent to \$3,679 per month through December 2021. This reduced rent is reflected in the future minimum lease payments below.

Shepherd's Gate leases laundry equipment requiring payments of \$308 per month ending August 2024.

Beginning July 2018 Shepherd's Gate began leasing office equipment for \$90 per month for 48 months.

In July 2018 Shepherd's Gate entered into a five-year lease for office equipment for \$970 per month.

Beginning in September of 2020, Shepherd's Gate started a three-year lease for office equipment for \$90 per month.

The future minimum lease payments for these leases at June 30, 2021 are as follows:

June 30, 2022	\$ 127,718
June 30, 2023	137,764
June 30, 2024	129,610
June 30, 2025	129,996
June 30, 2026	133,580
Thereafter	 22,372
Total	\$ 681.040

Notes to Financial Statements June 30, 2021

# NOTE 6 – Gifts in Kind, First Fruits and Inventory

# Gifts in Kind

During the fiscal year ended June 30, 2021, Shepherd's Gate received gifts-in-kind from many different donors in the form of food, clothing, furniture, vehicles and other items valued at \$2,501,056. The gifts were valued based on the prices for similar types of new and used goods at June 30, 2021. Of these donated items some were used in the ministry including the construction of the Brentwood expansion, while some were sold in Shepherd's Gate New Life Store, with the balance of the goods distributed to individuals in need.

Donated construction labor and		
material for Brentwood expansion	\$	38,697
Food and household items used in the ministry		269,279
Items sold in the New Life Store		793,825
First Fruits – Gifts in Kind	_1	,399,255
Total	\$ 2	.501.056

# First Fruits

First Fruits consisted of contributions of gifts-in-kind of \$1,399,255 in goods donated to Shepherd's Gate and subsequently distributed to individuals in need and \$2,400 in cash donations to other eligible recipients.

# **Inventory**

Inventory at June 30, 2021 consists solely of donated goods held for sale and valued as described above.

#### **NOTE** 7 – Statement of Cash Flows

Interest expense for the year ended June 30, 2021 was \$50,458. Accrued interest at June 30, 2021 was \$3,150.

Notes to Financial Statements June 30, 2021

# **NOTE 8** – Loan Payable

In December of 2019 Shepherd's Gate refinanced their existing loan into a new commercial mortgage in the amount of \$1,270,000. The loan payment is amortized over 25 years, all due and payable in December 2029. The note calls for fixed monthly payments of \$6,816 with interest at a fixed rate of 4.1% per year. The future principal payments for this loan as of June 30, 2021 are as follows:

June 30, 2022	\$	42,439
June 30, 2023		44,212
June 30, 2024		46,059
June 30, 2025		47,983
June 30, 2026		49,988
Thereafter		748,548
Total	<u>\$</u>	979,229

The principal payments made during the fiscal year ended June 30, 2021 were 275,628.

#### **NOTE 9** – Line of Credit

As of June 30, 2021 Shepherd's Gate had a \$250,000 revolving line of credit with an interest rate equal to the U.S. Prime Rate as published in the Wall Street Journal plus one-half percent with a floor of 4.0%. As of June 30, 2021, the interest rate on this line of credit was 5.6%. As of June 30, 2021 there was nothing outstanding on this line of credit.

#### **NOTE 10** – New Life Store

Cash flow from New Life Store operations for the year ended June 30, 2021 were as follows:

Cash inflow \$ 793,776

Cash expenditures 561,215

Net cash flow \$ 232,561

See Note 1 for a description of the New Life Store's operations.

# **NOTE 11** – Restricted Cash

Shepherd's Gate has received several donations restricting the use to various projects related to the continuum of support services for battered and homeless women and their children. As of June 30, 2021, the total of these unused donor restricted funds was \$312,762. This included \$200,776 for the expansion of the Brentwood facilities.

Notes to Financial Statements June 30, 2021

# NOTE 12 - Liquidity and Availability of Resources

As explained in Note 11, Shepherd's Gate has received some donations that require they be used in a specific manner or for a specific purpose. As a result, Shepherd's Gate has \$312,762 of cash and cash equivalents that are included in net assets with donor restrictions that must be held to meet these donor commitments. These funds are not available for general expenditures in future periods.

Shepherd's Gate has the following unrestricted financial assets available to meet cash needs for general expenditures, liabilities, and other obligations during the next fiscal year:

Cash and cash equivalents

\$ 2,683,217

Shepherd's Gate's liquidity management includes a policy to structure its financial assets to be available for general expenditures as they come due.

# **NOTE 13** – Subsequent Events

In preparing financial statements, Shepherd's Gate has evaluated events and transactions for potential recognition or disclosure thru October 7, 2021.

# **NOTE 14** – Concentration of Risk

The organization has cash deposits which exceed FDIC limits. However, management believes that the concentration of credit risk is low due to the quality of the financial institutions holding these funds.

# Note 15 – Newly Adopted Standard

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2014-09, *Revenue from Contracts with Customers* (ASU 2014-09). The ASU implements a single framework for revenue recognition ensuring that revenue is recognized in a manner that reflects the consideration to which the entity expects to be entitled for goods or services. Effective July 1, 2020, Shepherd's Gate adopted ASU 2014-09 on a modified retrospective basis. The adoption of ASU 2014-09, as amended, did not have a material impact on the recognition of revenue from contracts with customers.

Notes to Financial Statements June 30, 2021

# Note 16 – Novel Coronavirus (Covid 19)

In March 2020, the World Health Organization declared the novel coronavirus (Covid 19) a pandemic. There have been mandates from federal, state, and local authorities requiring temporary closure of various schools, businesses and other facilities and organizations. While there were no significant program closures or service disruptions during the year ended June 30, 2021, Shepherd's Gate did implement significant changes in program operations related to Covid 19 protocols as well as increased costs in operating during this pandemic. Since March of 2020, Shepherd's Gate also experienced an overall increase in philanthropic activity and received supplemental funding from the Payroll Protection Program. While these impacts are expected to be temporary, the continued spread of Covid-19 and its variants, and its impact on social interaction, travel, economic and financial markets may adversely affect Shepherd's Gate's operations and financial condition.